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# Popcorn Shootout

When good popcorn gets made properly, nothing could be finer. But perversely, bad popcorn leads to much grinding of teeth, literally and figuratively.

My frustrations over popcorn go well beyond the normal. Some may say that, like Ahab of "Moby Dick," I am obsessive in my search for the great white kernel. My search for perfect popcorn is well-documented.\* However, these chronicles gloss over the more dangerous forays I've made into the extremes of time and temperature. As a reminder to be a bit less bold in setting factor levels, a coal-black clinker of fused popcorn resides in a jar near my desk.

Therefore, you can imagine my consternation at discovering a substantial quantity of unpopped kernels, as well as burned popcorn from a bag made in the company microwave. It turns out that my staff purchased a bulk-quantity of a cheap popcorn brand (I will refer to this as "A2"). Every night for many months, I gnashed my teeth on bag after bag of this stuff. Finally we ran out. I had whined plenty enough that our buyer made a point to get a more expensive brand of popcorn (let's call them "OR" and "PS"), but it required a special trip to a higherclass store. However, eventually the cheap stuff (A2) re-appeared in the Stat-Ease pantry. I decided to give it a second chance. Surprise - I liked it! Evidently we had just gotten a bad batch previously.

So now the question arose, what brand of popcorn should we buy next? Obviously, we



needed to do an experiment. I thought this would be easy to set up, but I discovered that things get complicated in matters of taste. Fortunately, my partner Pat Whitcomb took an interest in my project and proved to be an outstanding sounding board for a number of design dilemmas. We eventually settled on the following protocol:

- 1. Buy multibag (≥6) cartons of "regular" (not light or heavy on butter) versions of A2, OR and PS microwave popcorn.
- 2. In random order pop one bag of each brand in the company microwave using the popcorn setting to program a standard time and power setting.
- 3. Ask someone who doesn't like popcorn (hard to find!), and therefore won't mind being excluded from tasting, to randomly pour the three brands into plastic containers labeled "A," "B" and "C."
- 4. Ask each of the volunteer testers

--Continued on page 3.

# Christmas Trees on my Effects Plot?

## Shari's FAQ

As a Stat-Ease statistical consultant, I am often asked, "What are the green triangles (Christmas trees) on my half-normal plot of effects?"

Factorial design analysis uses the halfnormal plot to choose significant effects. Green triangles appear only when you have done replicates somewhere in the design, including the center point. If you click on a green triangle, nothing happens. Unlike the orange squares, which are factor effect estimates, the green triangles are noise effect estimates, or "pure error".

The green triangles represent the amount of variation in the replicates, with the number of triangles corresponding to the degrees of freedom (df) for the center points. For example, five center points would have four df, hence four triangles appear. The triangles are positioned within the factor effects to reflect the relative size of the noise effect. Ideally, the green triangles will land in the lower left corner, near zero. (See Figure 1.) In this position, they are a useful guide for determining where the red line should be placed. (It should be placed along the straightest line formed by the

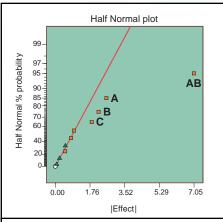


Figure 1: Triangles identify pure error from replicates

majority of triangles and squares from zero.) Factor effects off that line are most likely significant. Consider the triangles as an extra piece of information that increases your ability to find significant effects.

Once in a while we encounter an effects plot that looks like Figure 2. "What does it mean when the green triangles are out of place - on the upper right side instead of the lower left?"

This indicates that the variation between the replicates is greater than the factor effects! Since this error is part of the normal process variation, you cannot say that any of the terms are statistically significant. At this point you should first check the replicate data to make sure it was both measured and recorded correctly. Then, carefully consider the sources of process variation to determine how the variation could be reduced. For a response like this, either reduce the noise or greatly increase the factor ranges in order to discover the significant effects.

- Shari Kraber

For statistical details, read "Use of Replication in Almost Unreplicated Factorials" by Larntz and Whitcomb. Circle 695 on back page.

For more frequently asked questions, sign up for Mark's monthly e-mail, "DOE FAQ Alert". (See the back page.)

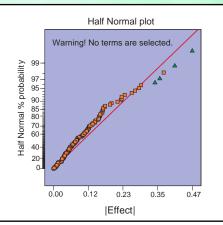


Figure 2: Pure error is greater than factor effects.

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Stat-Ease consulting rates are \$150/hr. The initial consultation to determine what your needs are, is of course, entirely free of charge. We are based in Minneapolis, MN and have consultants located across the United States. Much of the work can be handled by e-mail and telephone, but we are also happy to travel to your location if necessary.

#### -- Continued from page 1.

(myself included) to randomly taste the A, B and C brands and then rank them 1 (best), 2 or 3 (worst). (Previous popcorn studies, which focused more on process factors, applied a 1-10 scale to taste, with no forced ranking. However, in this simple comparative evaluation of brands, we wanted to put pressure on the tasters to state their favorite. We hoped to generate a clear winner from the DOE.)

5. Repeat steps 2-4 six times.

The analysis of the resulting data presented a whole new set of problems for me to ponder. Once again my partner Pat came up with a number of good suggestions, proving the old adage that two heads are better than one. (I am an expert on DOE only in the sense that I know enough to know when I don't know enough... at least I think I do.) Clearly, what we had was a fully replicated (6 bags), blocked (6 different days) design. The tasters themselves could not be blocked out because they (the Stat-Ease employees) are the customers for the popcorn. Very possibly, some people might disagree significantly on which brand they'd prefer. To avoid controversy (and possibly food fights), maybe we would need to buy multiple brands.

The results (Figure 1) show that A2 (the

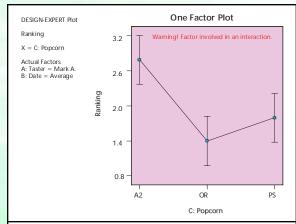


Figure 1: A2 is the least desirable popcorn brand according to Mark

cheap stuff) should not be purchased, at least so far as I'm concerned.

The majority of individuals in our office also disliked A2, but their results did not come out nearly as confidently as mine. Notice how the least significant difference (LSD) bars for OR and PS clearly fall below the LSD for the A2 in Figure 1. This indicates a significant difference at the 95% confidence level. The bars for the OR and PS overlap, so it cannot be concluded that there's any significant preference for one or the other of these more expensive popcorn brands. The same finding held true for the group as a whole, so I conclude that it will be best if we stock either OR or PS, or better yet both, in the Stat-Ease pantry.

Looking back on the experience of doing

this taste test, I would say it was a qualified success, because:

- 1. It was an entertaining and educational experience for me and my colleagues
- 2. I convinced my staff not to buy any more A2
- 3. I did not destroy the company microwave.

However, as you can see by my use of coded names for the popcorn brands, I dare not go out on a limb and say that I developed any conclusive evidence favoring one brand of popcorn over another. That's

something that you must decide for yourself. I hope you will do this in a scientific way using the principles of DOE. But whatever you do, please be careful - microwaves may be more powerful than you think.

#### - Mark J. Anderson

PS. Another thing you should not try with the microwave: Re-heating fast food that's wrapped in metallic-looking paper. I tried this the other day to see what would happen. Imagine compressing a vicious thunderstorm into a volume the size of a breadbox. It was very impressive to see, but bad for the equipment.

\* "Applying DOE to Microwave Popcorn," PI Quality, July 1993. Free reprints are available upon request. Circle 14 on the back page.

## News in Brief.....

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### Call for Papers!

Stat-Ease is sponsoring a two-paper session on "The Use of DOE in Non-Manufacturing Environments" at the Spring Research Conference, sponsored by the Quality and Productivity (Q&P) section of the American Statistical Association (ASA). The conference will be held on June 5-7 in Phoenix, Arizona.

If you, or someone you know, has applied DOE in a non-traditional setting such as marketing, financial services, or other business areas, and are willing to share your story, please contact Shari Kraber at shari@statease.com. You may also call her at 1.612.378.9449.

The conference is a great opportunity to meet other professionals and learn about new applications of statistics and DOE.

## 2/01

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